

Effective Communication Strategies Across Generations: Retain Members and Improve Patient Satisfaction

September 8, 2017

Lemmietta McNeilly, PhD, CCC-SLP, CAE, FNAP

Chief Staff Officer, Speech-language Pathology American Speech-Language-Hearing Association



- Overview of ASHA
- Communication Styles
- Communication Methods
- Retention Strategies
- Patient Satisfaction

- Founded in 1925
- Not-for-profit, professional, scientific, credentialing organization
- 191,500 Audiologists, SLPs, & affiliates
- Volunteer and staff leadership
 - Board of Directors;16 elected members
 - Facilitating Team; 6 CSOs & CEO
 - Approximately 300 staff





Making effective communication, a human right, accessible and achievable for all.

Mission

- Empowering & supporting speech-language pathologists, audiologists, & speech, language, & hearing scientists by:
 - Advocating on behalf of persons with communication and related disorders,
 - Encouraging the advancement of communication science,
 - Promoting effective human communication.



Communication Styles and Generations

Generations

| | Born | Stereotypes | |
|-----------------|------------|--|--|
| Millennials | 1980- 2001 | Tech/Web savvy, immediate feedback, respect must be earned | |
| Gen Xers | 1965-1979 | Balance home/work, demand clear expectations | |
| Baby Boomers | 1946-1964 | Self-worth in job, rebellious | |
| Traditionalists | 1925-1945 | "We" generation, trust authority | |



Communication Style Preferences: Traditionalists (Silents)

- High regard for interpersonal communication skills
- Verbal face-to-face and phone



Customer Service Preferences: Traditionalists (Silents)

- Human touch, not digital
- Face to face
- Honest and transparent



Communication Style Preferences: Baby Boomers

- Email and internet
- Prefer face-to-face
- Phone calls
- Email after business hours



Customer Service Preferences: Baby Boomers

- Be upfront and honest don't try to trick them
- Demanding and inquisitive consumers
- Expect integrity and courtesy

Communication Style Preferences: Gen Xers

- Send emails and text messages
- Tweets
- Instant replies
- May avoid meetings and phone calls

Customer Service Preferences: Gen Xers

- No-nonsense, get to the point
- Efficiency is key
- Cost value is a major consideration

Communication Style Preferences: Millennials

- Social media and text messaging
- Constant contact throughout the day
- Working in groups to exchange ideas and divide the work

Customer Service Preferences: Millennials

- Buy online
- Marketing savvy

Communication Styles Across Generations

- Expand strategies
- Include representatives from different generations
- Mentoring should be ongoing
- People friendly, group thinkers

Communication Styles Across Generations

- Embrace diversity
- Celebrate multigenerational staff
- Flexible work environments



- Phone calls
- Emails
- Social Media
- Snail mail
- Web chat

Communication Methods

- Phone calls (2016)
- 123,210 incoming calls to action center
 - Application process and procedures
 - Dues renewal (17%)
 - Continuing Education (11%)
 - Balance (42%)

membership status changes, products & services, technical assistance

ASHA / Health Professions Network Fall Conference
 Communication Methods
 – Phone calls (2016)
 – Number trending down slightly

- Emails 33,640+
- Trending upward
- Technical assistance contacts increasing for practices and reimbursement questions

- Social Media
- Consider your target audiences
- What are the desired outcomes
- Which vehicles for what initiatives
 - FB, Instagram, Twitter, etc.

- Snail mail
- Costly, ask if the ROI meets your objective
- Consider your target audiences



Latest Information

Latest news about the professions through the *Leader* (member publication)



- Web chat
 - Introduced on a trial basis to offer members an additional channel for contacting Action Center
 - Online self-service features increasing with topics
 i.e. changes in standards, new programs and services



ASHA / ASHA—We Communicate

Latest Information

ASHA Practice Portal, the place for vetted practice guidance on clinical topics and professional issues.

For audiologists & speech-language pathologists.





Latest Information

- Robust website
 <u>www.asha.org</u>
- E-mails, podcasts, e-newsletters, national convention, blog, and more





ASHA Community

- State-of-the-art member community
- Provides member-only area to share, discuss, question, and participate





- Presence on Facebook, Twitter, Pinterest, LinkedIn, YouTube, and Instagram.
- More than 700,000 "sessions" or "visits" to ASHA's website from social media in 2016:

Jan.1 - Dec. 31, 2016

| Social Network | Sessions 🕐 🛛 🗸 | Pageviews |
|----------------|-----------------------|-----------------------|
| 1. Facebook | 676,097 (86.43%) | 1,101,931 (81.63%) |
| 2. Twitter | 39,944 (5.11%) | 90,966 (6.74%) |
| 3. Pinterest | 35,364 (4.52%) | 67,983 (5.04%) |
| 4. LinkedIn | 8,137 (1.04%) | 18,490 (1.37%) |



Increase Public Awareness





Increase Public Awareness

- www.identifythesigns.org
- Educate the public about the warning signs of communication disorders
- Television, radio, and print public service announcements
- Member toolkit on the identifythesigns.org website





The Value of the CCCs Campaign:



www.ashacertified.org



Increase International Awareness





- Member Retention Strategies
 - Outbound Phone calls 6,657
 - Technical Assistance
 - Touch points



ASHA's Retention Rates (% Rounded)



← CCC-SLP ← Overall ← CCC-A

2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16

Primary Employment Facility



Source: Year-End Counts (rounded), ASHA Membership and Affiliation, 2016.




- Join, maintain your membership
- Provide feedback
- Volunteer for a committee





- Contribute an article
- Volunteer to speak to media
- Volunteer your story
- Advocate with Congress





- Take Action on Federal Issues
 - takeaction.asha.org
- Sign up for ASHA Headlines
 - <u>http://www.asha.org/Publications/ASHA-</u>
 <u>Headlines/</u>



- Members can assess and develop their leadership skills
- Professional development and/or preparation for ASHA volunteer leadership
- Strong pipeline of future leaders
- Includes three levels: entry, emerging, and experienced
- Opportunity to earn CEU's

★ EVERY ACCOMPLISHMENT STARTS WITH STARTS WITH THE DECISION TO TRY.



Outcomes for Phase 1:

Leadership Academy Webpage (new site) includes:

- 11 On-demand webinars
- 2 leadership assessments
- Leadership Mentoring Pilot Program
- Leadership Online Community
- Links to current ASHA Leadership
 Programs
- Leadership Resource Center





- Further develop your leadership skills
- Build a network of colleagues
- Have an impact on the entire profession



- Surveys
- Communication on line and frequency
- Variations based on generations, cultures and language

- Surveys
 - What types of questions to ask?
 - What format to use (paper/pencil, online)
 - Interviews

- Communication style on line
- Frequency of solicitation
 - per session,
 - monthly,
 - at the end of treatment

- Consider variations based on
 - generations,
 - cultures and
 - language

Patient Satisfaction Results

 How will the information be used to change

logistics

treatment approaches personal interactions

Summary

- Key Factors that Impact Communications
 - Data, Culture, Generation, Preferences
- Member Retention Factors
 - Receive Relevant Information
- Patient Satisfaction Results
 - Surveys, Recommendations

Summary

- Key Factors that Impact Communications
 - Data, Culture, Generation, Preferences
- Member Retention Factors
 - Receive Relevant Information
- Patient Satisfaction Results
 - Surveys, Recommendations

References/Resources

- <u>http://www.providesupport.com/blog/four-generations-of-customers/</u>
- <u>http://www.cincom.com/blog/customer-</u> <u>communications/how-different-generations-prefer-</u> <u>different-customer-service/</u>
- <u>www.asha.org</u>



Thank You!!!

Questions/Comments

Lmcneilly@asha.org www.asha.org





